## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported): October 20, 2005

## XEROX CORPORATION

(Exact name of registrant as specified in its charter)

New York
(State or other jurisdiction of incorporation)
$\qquad$

16-0468020
(IRS Employer
Identification No.)

800 Long Ridge Road
P. O. Box 1600

Stamford, Connecticut 06904-1600
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code: (203) 968-3000
Not Applicable
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On October 21, 2005, Registrant released its third quarter 2005 earnings and is furnishing to the Securities and Exchange Commission a copy of the earnings press release as Exhibit 99.1 to this Report under Item 2.02 of Form 8-K.

Exhibit 99.1 to this Report contains certain financial measures that are considered "non-GAAP financial measures" as defined in the SEC rules. Exhibit 99.1 to this Report also contains the reconciliation of these non-GAAP financial measures to their most directly comparable financial measures calculated and presented in accordance with generally accepted accounting principles, as well as the reasons why Registrant's management believes that presentation of the non-GAAP financial measures provides useful information to investors regarding Registrant's results of operations and, to the extent material, a statement disclosing any other additional purposes for which Registrant's management uses the non-GAAP financial measures.

The information contained in Item 2.02 of this Report and in Exhibit 99.1 to this Report shall not be deemed "filed" with the Commission for purposes of Section 18 of the Exchange Act of 1934, as amended, or otherwise subject to the liability of that section.

## Item 8.01. Other Events.

On October 20, 2005, Registrant's Board of Directors authorized a stock repurchase program and Registrant is filing with the Securities and Exchange Commission a copy of the press release made on October 21, 2005 describing the program as Exhibit 99.2 to this Report under Item 8.01 of Form 8-K.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

## Exhibit No. Description

99.1 Registrant's third quarter 2005 earnings press release dated October 21, 2005
99.2 Registrant's press release dated October 21, 2005 regarding its stock repurchase program

## Forward-Looking Statements

From time to time we and our representatives may provide information, whether orally or in writing, including certain statements in this Current Report on Form 8-K and any exhibits to this Current Report, that are forward-looking within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Litigation Reform Act"). These forward-looking statements and other information are based on our beliefs as well as assumptions made by us using information currently available. In accordance with the provisions of the Litigation Reform Act, we are making investors aware that such forward-looking statements, because they relate to future events, are by their very nature subject to many important factors that could cause actual results to differ materially from those contemplated by the forward-looking statements contained in this Current Report on Form 8-K, any exhibits to this Current Report and other public statements we make. The words "anticipate," "believe," "estimate," "expect," "intend," "will," "should" and similar expressions, as they relate to us, are intended to identify forwardlooking statements. Such statements reflect our current views with respect to future events and are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or intended. Information concerning certain factors that could cause actual results to differ materially is included in our Quarterly Report on Form 10-Q for the Quarter ended June 30, 2005 filed with the Securities and Exchange Commission. We do not intend to update these forward-looking statements.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, Registrant has duly authorized this Report to be signed on its behalf by the undersigned duly authorized.

Date: October 21, 2005

## XEROX CORPORATION

By: /s/ Gary R. Kabureck

Gary R. Kabureck
Vice President and Chief Accounting Officer
99.1 Registrant's third quarter 2005 earnings press release dated October 21, 2005
99.2

Registrant's press release dated October 21, 2005 regarding its stock repurchase program

## News from Xerox

Public Relations Office:

## FOR IMMEDIATE RELEASE

800 Long Ridge Road
Stamford, CT 06904
203-968-4644

## XEROX REPORTS THIRD-QUARTER EARNINGS OF 5 CENTS PER SHARE

"We met expectations by delivering another quarter of positive performance with revenue growth and earnings expansion."

- 18 cents adjusted EPS, excluding restructuring and previously disclosed charges
- Total revenue up 1 percent
- Revenue from color up 22 percent
- Share repurchase program launched

STAMFORD, Conn., Oct. 21, 2005 - Xerox Corporation (NYSE: XRX) announced today third-quarter earnings per share of 5 cents. This includes previously announced charges of 12 cents per share related to litigation matters and other items as well as a restructuring charge of 1 cent per share. Excluding these items, Xerox delivered adjusted earnings per share of 18 cents.

Xerox also announced plans to repurchase up to $\$ 500$ million of the company's common stock.
"We met expectations by delivering another quarter of positive performance with revenue growth and earnings expansion," said Anne M. Mulcahy, Xerox chairman and chief executive officer.
"Xerox's third-quarter results reflect the strength of our digital portfolio, especially in color where our industry-leading technology delivered 22-percent revenue growth," she added, citing strong sales of the company's DocuColor ${ }^{\oplus}$ multifunction devices and iGen $3^{\circledR}$ Digital Production Press. "These digital systems combined with document management services flow through to boost our annuity revenue, continuing a positive trend that fuels total revenue growth. Our resources are aligned around a solid growth strategy - - and the strategy is working.
"As important, the strength of our financial position gives us flexibility to compete effectively, invest in innovation and deliver a return to shareholders through initiatives like the share repurchase program."

In the third quarter, total revenue of $\$ 3.8$ billion grew 1 percent year over year. Equipment sales increased 2 percent. Post-sale and financing revenue, which represents more than 70 percent of the company's total revenue, grew 1 percent as the revenue stream from digital products offset declines from the company's older light-lens technology.

Xerox's production business provides commercial printers and document-intensive industries with high-speed digital technology that enables on-demand, personalized printing. Total production revenue declined 1 percent in the third quarter. Production equipment sale growth of 1 percent only partially offset a decline in production post-sale and financing revenue. Production color installs grew 5 percent reflecting strong placements of the iGen3. Installs of production monochrome systems grew 21 percent largely due to the success of the Xerox 4110 light production system.

In Xerox's office business, which provides technology and services for workgroups of any size, equipment sales declined 1 percent and total revenue grew 2 percent. Equipment sale revenue was impacted by product mix with the company selling a greater proportion of lower-priced units compared to the third quarter of last year. Installs of digital office monochrome systems were up 21 percent reflecting increased placements of Xerox WorkCentre ${ }^{\otimes}$ desktop multifunction systems. In office color, installs of multifunction systems were up 56 percent due to the success of the recently launched DocuColor 240/250 systems, and activity remained strong in installs of office color printers.

Selling, administrative and general expenses decreased $\$ 25$ million year over year and were 26.9 percent of revenue in the third quarter, a decline of 1 percentage point from third quarter of last year. Gross margins were 41.3 percent, a sequential improvement from second quarter of this year and down about 1 point year over year.

Xerox closed the quarter with operating cash flow of $\$ 162$ million and a cash and short-term investments balance of $\$ 1.6$ billion. Through the third quarter of this year, the company has generated close to $\$ 800$ million in operating cash flow. Debt was down $\$ 3.3$ billion year over year and declined by about $\$ 700$ million from the second quarter of this year.

In a related announcement today, Xerox said its strong financial position prompted the board of directors to authorize the repurchase of up to $\$ 500$ million of the company's common stock. Xerox's first stock buyback plan in nearly eight years, the company will use its healthy cash balance to repurchase stock over the next 12 months primarily through open-market purchases.

For the fourth quarter of 2005, Mulcahy said she expects earnings in the range of 25-29 cents per share, which includes anticipated additional restructuring charges of 5 cents per share.

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## Media Contacts:

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Michael Goodwin, Xerox Corporation, 203-968-4663, michael.goodwin@xerox.com
NOTE TO EDITORS: This release contains forward-looking statements as defined in the Private Securities Litigation Reform Act. These statements reflect management's current beliefs and expectations, and are subject to risks, uncertainties and assumptions. Should one or more of these risks and uncertainties materialize, or should underlying assumptions prove incorrect, actual results may differ materially from those described in such statements. Information concerning certain factors that could cause actual results to differ materially is included in the company's second-quarter 2005 Form 10- Q filed with the SEC. The company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments.

For presentation slides and more information about Xerox, visit www.xerox.com/investor. To receive its RSS news feed, visit www.xerox.com/news. XEROX ${ }^{\circledR}$, iGen $3^{\circledR}$ and DocuColor ${ }^{\circledR}$ are trademarks of XEROX CORPORATION.

## Xerox Corporation <br> Condensed Consolidated Statements of Income (Unaudited)

| (in millions, except per share data) | Three Months Ended September 30, |  |  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | Change | 2005 | 2004 | Change |
| Revenues |  |  |  |  |  |  |
| Sales | \$1,721 | \$1,652 | 4\% | \$ 5,242 | \$ 5,092 | 3\% |
| Service, outsourcing and rentals | 1,822 | 1,834 | (1)\% | 5,545 | 5,602 | (1)\% |
| Finance income | 216 | 230 | (6)\% | 664 | 702 | (5)\% |
| Total Revenues | 3,759 | 3,716 | 1\% | 11,451 | 11,396 | - |
| Costs and Expenses |  |  |  |  |  |  |
| Cost of sales *** | 1,108 | 1,003 | 10\% | 3,325 | 3,168 | 5\% |
| Cost of service, outsourcing and rentals *** | 1,017 | 1,049 | (3)\% | 3,162 | 3,203 | (1)\% |
| Equipment financing interest | 81 | 85 | (5)\% | 250 | 260 | (4)\% |
| Research, development and engineering *** | 242 | 234 | 3\% | 709 | 684 | 4\% |
| Selling, administrative and general expenses | 1,011 | 1,036 | (2)\% | 3,066 | 3,122 | (2)\% |
| Restructuring and asset impairment charges | 17 | 23 | (26)\% | 296 | 62 | * |
| Other expenses, net | 206 | 123 | 67\% | 160 | 260 | (38)\% |
| Total Costs and Expenses | 3,682 | 3,553 | 4\% | 10,968 | 10,759 | 2\% |
| Income from Continuing Operations before Income Taxes, Equity Income, <br> Discontinued Operations and Cumulative Effect of Change in Accounting |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Income tax expenses (benefits) | 29 | 62 | (53)\% | (88) | 220 | * |
| Equity in net income of unconsolidated affiliates | 23 | 62 | (63)\% | 80 | 119 | (33)\% |
|  | - | - |  | - | - |  |
| Income from Continuing Operations before Discontinued Operations and Cumulative |  |  |  |  |  |  |
| Income from Discontinued Operations, net of tax | - | - | - | 53 | 83 | (36)\% |
| Cumulative Effect of Change in Accounting Principle, net of tax | (8) | - | * | (8) | - | * |
|  | \$ 63 | \$ 163 |  |  | \$ 619 |  |
| Net Income | \$ 63 | \$ 163 | (61)\% | \$ 696 | \$ 619 | 12\% |
| Less: Preferred stock dividends, net | (14) | (14) | - | (43) | (59) | (27)\% |
| Income Available to Common Shareholders | \$ 49 | \$ 149 | (67)\% | \$ 653 | \$ 560 | 17\% |
| Basic Earnings per Share |  |  |  |  |  |  |
| Earnings from Continuing Operations | \$ 0.06 | \$ 0.18 | (67)\% | \$ 0.63 | \$ 0.58 | 9\% |
| Earnings from Discontinued Operations | - | - | - | 0.06 | 0.10 | (40)\% |
| Loss from Cumulative Effect of Change in Accounting Principle | (0.01) | - | * | (0.01) | - | * |
| Basic Earnings per Share | \$ 0.05 | \$ 0.18 | (72)\% | \$ 0.68 | \$ 0.68 | - |
| Diluted Earnings per Share |  |  |  |  |  |  |
| Earnings from Continuing Operations | \$ 0.06 | \$ 0.17 | (65)\% | \$ 0.62 | \$ 0.55 | 13\% |
| Earnings from Discontinued Operations | - | - | - | 0.05 | 0.08 | (38)\% |
| Loss from Cumulative Effect of Change in Accounting Principle | (0.01) | - | * | (0.01) | - | * |
| Diluted Earnings per Share | \$ 0.05 | \$ 0.17 | (71)\% | \$ 0.66 | \$ 0.63 | 5\% |

Note: Certain reclassifications of prior year amounts have been made to these financial statements to conform to the current year presentation.

* Percent not meaningful.
** Referred to as "pre-tax income" throughout the remainder of this document.
*** Effective July 1, 2005, we have reclassified sustaining engineering costs from our Cost of sales to Research, development and engineering caption. See Appendix III.


## Xerox Corporation

## Condensed Consolidated Balance Sheets (Unaudited)

| (in millions, except share data in thousands) | $\underset{2005}{\text { September 30, }}$ |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Cash and cash equivalents | \$ | 1,345 | \$ | 3,218 |
| Short-term investments |  | 235 |  | - |
| Total cash, cash equivalents and short-term investments |  | 1,580 |  | 3,218 |
| Accounts receivable, net |  | 2,088 |  | 2,076 |
| Billed portion of finance receivables, net |  | 325 |  | 377 |
| Finance receivables, net |  | 2,590 |  | 2,932 |
| Inventories |  | 1,430 |  | 1,143 |
| Other current assets |  | 1,088 |  | 1,182 |
| Total current assets |  | 9,101 |  | 10,928 |
| Finance receivables due after one year, net |  | 4,860 |  | 5,188 |
| Equipment on operating leases, net |  | 414 |  | 398 |
| Land, buildings and equipment, net |  | 1,652 |  | 1,759 |
| Investments in affiliates, at equity |  | 797 |  | 845 |
| Intangible assets, net |  | 301 |  | 297 |
| Goodwill |  | 1,697 |  | 1,848 |
| Deferred tax assets, long-term |  | 1,518 |  | 1,521 |
| Other long-term assets |  | 1,930 |  | 2,100 |
|  |  |  |  |  |
| Total Assets | \$ | 22,270 | \$ | 24,884 |
|  |  | - |  | - |
| Liabilities and Equity |  |  |  |  |
| Short-term debt and current portion of long-term debt | \$ | 1,253 | \$ | 3,074 |
| Accounts payable |  | 1,131 |  | 1,037 |
| Accrued compensation and benefits costs |  | 556 |  | 637 |
| Unearned income |  | 192 |  | 243 |
| Other current liabilities |  | 1,171 |  | 1,309 |
|  |  |  |  |  |
| Total current liabilities |  | 4,303 |  | 6,300 |
| Long-term debt |  | 6,198 |  | 7,050 |
| Liabilities to subsidiary trusts issuing preferred securities |  | 728 |  | 717 |
| Pension and other benefit liabilities |  | 1,078 |  | 1,189 |
| Post-retirement medical benefits |  | 1,187 |  | 1,180 |
| Other long-term liabilities |  | 1,320 |  | 1,315 |
| Total liabilities |  | 14,814 |  | 17,751 |
| Series C mandatory convertible preferred stock |  | 889 |  | 889 |
| Common stock, including additional paid-in-capital |  | 4,948 |  | 4,881 |
| Retained earnings |  | 2,754 |  | 2,101 |
| Accumulated other comprehensive loss |  | $(1,135)$ |  | (738) |
|  |  |  |  |  |
| Total Liabilities and Equity | \$ | 22,270 | \$ | 24,884 |
|  |  |  |  |  |
| Shares of Common Stock issued and outstanding |  | 960,402 |  | 955,997 |

## Xerox Corporation <br> Condensed Consolidated Statements of Cash Flows (Unaudited)

| (in millions) | Three Months Ended September 30, |  | Nine Months Ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Cash Flows from Operating Activities |  |  |  |  |
| Net income | \$ 63 | \$ 163 | \$ 696 | \$ 619 |
| Adjustments required to reconcile net income to cash flows from operating activities: |  |  |  |  |
| Depreciation and amortization | 156 | 168 | 480 | 511 |
| Provisions for receivables and inventory | 30 | 36 | 75 | 134 |
| Net loss (gain) on sales of businesses and assets | 2 | 3 | (100) | (51) |
| Undistributed equity in net income of unconsolidated affiliates | (22) | (59) | (55) | (93) |
| Income from discontinued operations | - | - | (53) | (83) |
| Restructuring and asset impairment charges | 17 | 23 | 296 | 62 |
| Cash payments for restructurings | (60) | (38) | (123) | (142) |
| Contributions to pension benefit plans | (84) | (127) | (363) | (376) |
| Increase in inventories | (221) | (154) | (358) | (285) |
| Increase in equipment on operating leases | (63) | (73) | (176) | (175) |
| Decrease in finance receivables | 127 | 144 | 401 | 442 |
| (Increase) decrease in accounts receivable and billed portion of finance receivables | (38) | 58 | (87) | 121 |
| Increase in accounts payable and accrued compensation | 121 | 160 | 278 | 147 |
| Net change in income tax assets and liabilities | 27 | 5 | (246) | 27 |
| Net change in derivative assets and liabilities | 4 | 31 | 55 | 69 |
| Increase (decrease) in other current and long-term liabilities | 77 | (8) | (30) | (95) |
| Other, net | 26 | 103 | 99 | 102 |
| Net cash provided by operating activities | 162 | 435 | 789 | 934 |
|  |  | - | - |  |
| Cash Flows from Investing Activities |  |  |  |  |
| Proceeds from sales of short-term investments | 83 | - | 89 | - |
| Purchases of short-term investments | (129) | - | (325) | - |
| Cost of additions to land, buildings, and equipment | (48) | (36) | (124) | (131) |
| Proceeds from sales of land, buildings, and equipment | - | 7 | 2 | 46 |
| Cost of additions to internal use software | (15) | (15) | (41) | (35) |
| Proceeds from divestitures and investments, net | - | 1 | 105 | 187 |
| Net change in escrow and other restricted investments | 39 | 25 | 81 | 216 |
| Other | - | - | (1) | - |
|  |  |  |  |  |
| Net cash (used in) provided by investing activities | (70) | (18) | (214) | 283 |
|  |  |  | - |  |
| Cash Flows from Financing Activities |  |  |  |  |
| Cash proceeds from new secured financings | 36 | 402 | 321 | 1,599 |
| Debt payments on secured financings | (560) | (494) | $(1,512)$ | $(1,471)$ |
| Net cash (payments) proceeds on other debt | (129) | 529 | $(1,199)$ | (380) |
| Preferred stock dividends | (14) | (14) | (43) | (69) |
| Proceeds from issuances of common stock | 8 | 6 | 32 | 53 |
| Other | (1) | (13) | 7 | (14) |
|  |  |  |  |  |
| Net cash (used in) provided by financing activities | (660) | 416 | $(2,394)$ | (282) |
|  |  |  |  |  |
| Effect of exchange rate changes on cash and cash equivalents | 1 | 20 | (54) | (17) |
| (Decrease) increase in cash and cash equivalents | (567) | 853 | $(1,873)$ | 918 |
| Cash and cash equivalents at beginning of period | 1,912 | 2,542 | 3,218 | 2,477 |
| Cash and cash equivalents at end of period | \$ 1,345 | \$ 3,395 | \$ 1,345 | \$ 3,395 |

## Xerox Corporation <br> Segment Revenues and Segment Operating Profit

| (in millions, except operating margin) | Three Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | Change |
| Revenues |  |  |  |
| Production | \$1,058 | \$1,067 | (1)\% |
| Office | 1,848 | 1,819 | 2\% |
| Developing Markets Operations (DMO) | 446 | 406 | 10\% |
| Other | 407 | 424 | (4)\% |
|  |  |  |  |
| Total Revenues | \$3,759 | \$3,716 | 1\% |
|  |  | - |  |
| Memo: Color* | \$1,120 | \$ 915 | 22\% |
| Operating Profit |  |  |  |
| Production** | \$ 73 | \$ 105 | \$ (32) |
| Office** | 189 | 182 | 7 |
| DMO** | 18 | 4 | 14 |
| Other** | (14) | (43) | 29 |
| Total Operating Profit | \$ 266 | \$ 248 | \$ 18 |
|  | - | - | - |
| Operating Margin |  |  |  |
| Production** | 6.9\% | 9.8\% | (2.9) pts |
| Office** | 10.2\% | 10.0\% | 0.2 pts |
| DMO** | 4.0\% | 1.0\% | 3.0 pts |
| Other** | (3.4)\% | (10.1)\% | 6.7 pts |
|  |  | - | - |
| Total Operating Margin | 7.1\% | 6.7\% | 0.4 pts |
|  |  |  | — |
|  |  | Three Months ended September 30, |  |
|  |  | 2005 | 2004 |
| Reconciliation to pre-tax income: |  |  |  |
| Total segment profit |  | \$ 266 | \$ 248 |
| Reconciling items: |  |  |  |
| Restructuring and asset impairment charges |  | (17) | (23) |
| Provision for litigation matters |  | (107) | - |
| Hurricane Katrina losses |  | (15) | - |
| Provision for EU Waste Directive |  | (26) | - |
| Other expenses |  | (1) | - |
| Equity in net income of unconsolidated affiliates |  | (23) | (62) |
|  |  |  |  |
| Pre-tax income |  | \$ 77 | \$ 163 |

* Color revenues represent a subset of total revenues.
** Our reportable segments are consistent with how we manage the business and view the markets we serve. Our reportable segments are Production, Office, Developing Markets Operations ("DMO") and Other. The Production and Office segments are centered around strategic product groups which share common technology, manufacturing and product platforms, as well as classes of customers. During the quarter ended March 31, 2005, we implemented a new financial reporting system which has enabled greater efficiencies in financial reporting and provided enhanced analytical capabilities including activity-based cost analysis on shared services and internal cost allocations. As a result of the implementation, changes in the allocation of certain segment costs and expenses were made. These changes include a reallocation of costs associated with corporate and certain shared service functions.

Production: Monochrome 91+ pages per minute (ppm), Color 41+ ppm excluding 50 ppm with embedded controller; North America \& Europe
Office: $\quad$ Monochrome up to 90 ppm ; Color up to 40 ppm as well as 50 ppm with embedded controller; North America \& Europe
DMO: Operations in Latin America, Central-Eastern Europe, Middle East, India, Eurasia, Russia and Africa
Other: $\quad$ Paper, SOHO, Wide Format Systems, Xerox Technology Enterprises (XTE), consulting, equity income and non-allocated corporate items
See Appendix II for reclassification of prior-period amounts to conform to the current period's presentation.

## Summary

## Revenues

|  | Three Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
| (in millions) | 2005 | 2004 | Change |
| Equipment sales | \$1,018 | \$1,000 | 2\% |
| Post sale and other revenue | 2,525 | 2,486 | 2\% |
| Finance income | 216 | 230 | (6)\% |
| Total Revenues | \$3,759 | \$3,716 | 1\% |
| Reconciliation to Condensed Consolidated Statements of Income |  |  |  |
| Sales | \$1,721 | \$1,652 |  |
| Less: Supplies, paper and other sales | (703) | (652) |  |
|  |  |  |  |
| Equipment sales | \$1,018 | \$1,000 |  |
| Service, outsourcing and rentals | \$1,822 | \$1,834 |  |
| Add: Supplies, paper and other sales | 703 | 652 |  |
| Post sale and other revenue | \$2,525 | \$2,486 |  |

Third quarter 2005 total revenues increased by $1 \%$ compared to the third quarter 2004. Currency impact on total revenues was negligible in the quarter. Total revenues included the following:

- $2 \%$ growth in equipment sales, including a 1-percentage point benefit from currency, primarily reflects revenue growth from color in Office and Production, low-end black and white office products as well as growth in DMO. These growth areas were partially offset by revenue declines in higher-end office black and white products, and black and white production products.
- $2 \%$ growth in post sale and other revenue, including a 1-percentage point benefit from currency, primarily reflects growth in digital products and in DMO, which were partially offset by declines in light lens.
- Finance income declined $6 \%$ including a 1-percentage point benefit from currency.


## Net Income

Third quarter 2005 net income was $\$ 63$ million or $\$ 0.05$ per diluted share, and included the following items:

- $\$ 79$ million after-tax ( $\$ 107$ million pre-tax), or $\$ 0.08$ per diluted share, charge for litigation matters related to the MPI arbitration panel decision and probable losses for other legal matters.
- $\quad \$ 9$ million after-tax ( $\$ 15$ million pre-tax), or $\$ 0.01$ per diluted share, charge for losses sustained in connection with Hurricane Katrina.
- $\$ 18$ million after-tax (\$26 million pre-tax), or $\$ 0.02$ per diluted share, charge related to the European Union Waste Directive, including the associated adoption of FASB Staff Position No. FAS 143-1, "Accounting for Electronic Equipment Waste Obligations".
- $\$ 8$ million after-tax ( $\$ 12$ million pre-tax), or $\$ 0.01$ per diluted share, charge for a change in accounting principle related to the adoption FASB Interpretation No. 47, "Accounting for Conditional Asset Retirement Obligations" (FIN 47).
- $\$ 11$ million after-tax ( $\$ 17$ million pre-tax), or $\$ 0.01$ per diluted share, charge related to restructuring.

Third quarter 2004 net income was $\$ 163$ million, or $\$ 0.17$ per diluted share, and included the following items:

- $\$ 38$ million net of tax, or $\$ 0.04$ per diluted share, in equity income related to our share of the gain recorded by Fuji Xerox as a result of the transfer and settlement of a portion of their pension obligation to the Japanese government.
- $\$ 16$ million after-tax ( $\$ 23$ million pre-tax), or $\$ 0.02$ per diluted share, charge related to restructuring.

The calculations of basic and diluted earnings per share are enclosed as Appendix I.

## Operations Review

Three Months ended September 30, 2005

| (in millions) | Production | Office | dмо | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2005 |  |  |  |  |  |
| Equipment sales | \$ 282 | \$ 566 | \$134 | \$ 36 | \$1,018 |
| Post sale and other revenue | 693 | 1,155 | 310 | 367 | 2,525 |
| Finance income | 83 | 127 | 2 | 4 | 216 |
| Total Revenues | \$ 1,058 | \$1,848 | \$446 | \$407 | \$3,759 |
| 2004 |  |  |  |  |  |
| Equipment sales | \$ 280 | \$ 571 | \$114 | \$ 35 | \$1,000 |
| Post sale and other revenue | 697 | 1,115 | 289 | 385 | 2,486 |
| Finance income | 90 | 133 | 3 | 4 | 230 |
| Total Revenues | \$ 1,067 | \$1,819 | \$406 | \$424 | \$3,716 |
| Change |  |  |  |  |  |
| Equipment sales | 1\% | (1)\% | 18\% | 3\% | 2\% |
| Post sale and other revenue | (1)\% | 4\% | 7\% | (5)\% | 2\% |
| Finance income | (8)\% | (5)\% | (33)\% | - \% | (6)\% |
| Total Revenues | (1)\% | 2\% | 10\% | (4)\% | 1\% |

## Equipment Sales

Equipment sales reflect the results of our technology investments and the associated product launches as approximately two-thirds of the third quarter 2005 equipment sales were generated from products launched in the past 24 months. During 2005 we have launched 43 new products through September, including 3 products in the third quarter.

The third quarter 2005 equipment sales growth was $2 \%$, including a 1-percentage point currency benefit, reflecting growth in Production and DMO, partially offset by a $1 \%$ decline in Office. Color equipment sales of $\$ 390$ million grew $31 \%$ in the third quarter 2005, and color sales represented $38 \%$ of total equipment sales in the third quarter 2005 versus $30 \%$ in the third quarter 2004.

## Production

Production third quarter 2005 equipment sales grew 1\% primarily reflecting install growth of $11 \%$ as well as, a 1-percentage point benefit from currency. These items were partially offset by price declines of $5 \%$ to $10 \%$ and product mix. The product mix reflects an increased proportion of black and white light production sales. Install activity consists of:

- $5 \%$ growth in installs of production color products largely driven by strong iGen3 ${ }^{\circledR}$ install activity.
- $21 \%$ growth in installs of black and white production systems reflecting the continued success of the 4110 light production system.


## Office

Office third quarter 2005 equipment sales declined 1\%, including a 1-percentage point currency benefit. Strong install growth was more than offset by price declines of $5 \%$ to
$10 \%$ and product mix, which reflected an increased proportion of lower-end equipment sales. Install activity consists of:

- $21 \%$ install growth in black and white digital copiers and multifunction devices driven by strong sales of Segment $1 \& 2$ devices ( $11-30 \mathrm{ppm}$ ), which more than offset declines of Segments $3 \& 4$ devices ( $31-69 \mathrm{ppm}$ ).
- $191 \%$ install growth in color printers.
- $56 \%$ install growth in office color multifunction systems driven in part by strong sales of the DocuColor 240/250, which was announced on June 28, 2005.


## DMO

DMO equipment sales consist primarily of Segment $1 \& 2(11-30 \mathrm{ppm})$ devices and printers. Equipment sales in the third quarter 2005 grew $18 \%$ reflecting strong growth in Eurasia and Central and Eastern Europe.

## Post Sale and Other Revenue

Post sale revenue is largely a function of the equipment placed at customer locations, the volume of prints and copies that our customers make on that equipment, the mix of color pages, as well as associated services.

The third quarter post sale and other revenues grew $2 \%$, including 1-percentage point of currency benefit. The growth areas (digital office, digital production and value added services) collectively grew $6 \%$, and DMO grew $7 \%$, more than offsetting a $40 \%$ decline in analog light lens products. Color post sale and other revenues grew $20 \%$ in the third quarter 2005, and color sales represented $27 \%$ of post sale and other revenue in the third quarter 2005 versus $23 \%$ in the third quarter 2004. In the third quarter 2005 approximately $7 \%$ of our pages were printed on color devices, which is 2 -percentage points higher than the third quarter 2004. Color pages generate around five times more revenue and gross profit dollars than black and white pages.

Within post sale and other revenue, supplies, paper, and other sales of $\$ 703$ million grew $8 \%$ year-over-year primarily reflecting growth in color consumables; while service, outsourcing, and rental revenue of $\$ 1,822$ million declined $1 \%$ reflecting a decline in service and rental revenue, partially offset by growth in outsourcing revenue.

## Production

Production third quarter 2005 post sale and other revenue declined $1 \%$ from the third quarter 2004 as declines in black and white were partially offset by growth in color. Currency impact was negligible in the quarter.

## Office

Office third quarter 2005 post sale and other revenue growth of $4 \%$, including a 1-percentage point benefit from currency, primarily reflected growth in digital black and white, color printing, and color multifunction products, which were partially offset by declines in older light lens technology.

DMO
DMO third quarter 2005 post sale and other revenue growth of 7\% reflected growth in Eurasia and Central and Eastern Europe, more than offsetting declines in Brazil.

Other
Third quarter 2005 post sale and other revenue in the Other segment declined $5 \%$ due to declines in SOHO supply sales and value added services. The decline in value added services reflects the integration of a portion of our services contracts into our outsourcing business, the revenue from which is included in the Office and Production segments.

## Key Ratios and Expenses

|  | Three Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | Change |
| Gross Margin* |  |  |  |
| Sales | 35.6\% | 39.3\% | (3.7) pts. |
| Service, outsourcing and rentals | 44.2 | 42.8 | 1.4 |
| Financing Income | 62.5 | 63.0 | (0.5) |
| Total | 41.3 | 42.5 | (1.2) |
| R,D\&E \% Revenue* | 6.4 | 6.3 | 0.1 |
| SAG \% Revenue | 26.9 | 27.9 | (1.0) |

* In addition to R\&D, we incur sustaining engineering costs related to our products. These costs are incurred with respect to on-going product improvements after initial product launch. Effective July 1, 2005, we have reclassified these costs from cost of sales to a new line item in our income statement entitled Research, Development and Engineering (R,D\&E). This presentation aligns our external reporting presentation to our internal management of these costs. See Appendix III for impact of this change on current and prior periods.


## Gross Margin

Third quarter 2005 total gross margin of $41.3 \%$ declined 1.2-percentage points reflecting a change in product mix of 1.6 -percentage points. Cost improvements of 1.9-percentage points more than offset the 1.3-percentage point impact of price declines.

Sales gross margin declined 3.7-percentage points driven by product mix and price declines, partially offset by cost improvements. The change in product mix reflects a higher proportion of sales of products with lower gross margins, including color printers and light production systems, and a lower proportion of sales of products with higher gross margins, including higher-end office black and white products and higher-end black and white production systems.

Service, outsourcing and rentals margin improved 1.4-percentage points reflecting favorable cost improvements, which more than offset unfavorable mix and price declines.

## Research, Development and Engineering_( $\underline{R}, \underline{D \& E}$ ).

R,D\&E of $\$ 242$ million in the third quarter 2005 increased $\$ 8$ million over the third quarter 2004. R\&D of $\$ 196$ million increased by $\$ 7$ million reflecting increased spending in the Office segment. This was partially offset by lower expenditures in the Production segment as a result of recent product launches, and cost efficiencies we captured from our platform development strategy. Sustaining engineering costs of $\$ 46$ million increased by $\$ 1$ million.

We invest in technological development, particularly in color, and believe our R\&D spending is sufficient to remain technologically competitive. Xerox R\&D remains strategically coordinated with Fuji Xerox.

## Selling, Administrative and General Expenses (SAG).

SAG expenses of $\$ 1,011$ million in the third quarter were $\$ 25$ million lower than the 2004 third quarter primarily reflecting:

- $\$ 23$ million reduction in general and administrative ("G\&A") expenses.
- $\$ 1$ million net reduction in selling expenses resulting from a $\$ 28$ million favorable comparison from the Olympic marketing expense included in the 2004 third quarter. This favorable impact was mostly offset by an increase in marketing programs to support product launches and other selling expense increases.
- Bad debt expense of $\$ 20$ million was essentially unchanged from the 2004 third quarter.


## Restructuring Charges

In the third quarter 2005, we recorded restructuring charges of $\$ 17$ million related to the headcount reductions of approximately 300 employees in North America, across the Office and Production segments. The restructuring initiatives are focused on cost efficiencies in service, manufacturing, and back office support operations. The remaining restructuring reserve balance as of September 30 , 2005, for all programs was $\$ 277$ million, of which approximately $\$ 83$ million is expected to be spent in the fourth quarter 2005.

## Worldwide Employment

Worldwide employment of 56,300 declined approximately 1,000 from the second quarter 2005 primarily due to our on-going restructuring programs.
Other Expenses, net

| (in millions) | 2005 | 2004 |
| :---: | :---: | :---: |
| Non-financing interest expense | \$ 55 | \$ 91 |
| Interest income | (18) | (14) |
| Losses on sales of businesses and assets | 2 | 3 |
| Currency losses, net | - | 20 |
| Amortization of intangible assets | 10 | 9 |
| Legal matters | 107 | 7 |
| All other, net | 50 | 7 |
|  | - | - |
| Total | \$206 | \$123 |

## Non-financing Interest Expense

Third quarter 2005 non-financing interest expense of $\$ 55$ million was $\$ 36$ million lower than the 2004 third quarter. $\$ 22$ million of the decline relates to the conversion of the Xerox Capital Trust II preferred securities into common shares, in December 2004. The remainder was primarily due to lower average debt balances, partially offset by higher interest rates.

## Interest Income

Third quarter 2005 interest income of \$18 million increased \$4 million reflecting higher rates of return, partially offset by lower average cash balances.
Currency Losses, net
Currency gains and losses offset each other in the third quarter 2005 compared to $\$ 20$ million of net currency losses in the third quarter 2004 . 2005 third quarter currency gains and losses reflect the following offsetting impacts:

- Gains related to the mark to market of derivative contracts, due to the weakening Euro, that are economically hedging the cost of anticipated foreign currency denominated inventory purchases and other payments in Europe.
- Losses related to the mark to market of derivative contracts, due to the strengthening U.S. Dollar against the Yen, economically hedging the cost of anticipated foreign currency denominated inventory purchases in the United States.


## Legal Matters

The third quarter 2005 legal expense of $\$ 107$ million increased $\$ 100$ million from the third quarter 2004, primarily reflecting:

- $\quad \$ 89$ million related to the MPI arbitration panel ruling.
- $\quad \$ 18$ million related to other legal matters and the interest expense associated with the MPI matter. The other legal matters charge is for probable losses on cases that are not yet resolved.


## All Other, ne

Third quarter 2005 all other, net of $\$ 50$ million increased $\$ 43$ million from the third quarter 2004, primarily reflecting:

- $\quad \$ 15$ million for losses sustained from Hurricane Katrina related to property damage and impaired receivables. We continue to assess the estimate of our losses from the effects of Hurricane Katrina.
- $\quad \$ 26$ million charge related to the European Union Waste Directive, including the associated adoption of FASB Staff Position No. 143-1, "Accounting for Electronic Equipment Waste Obligations", which provided guidance on accounting for the European Union (EU) Directive on the disposal of electronic equipment. The recorded charge primarily reflects the disposal obligation related to our leased equipment population in place as of the date the EU member countries adopted the Directive. The adoption of the Directive by an EU member country created a legal disposal obligation and accordingly we are now required to accrue the cost of that obligation at the time the equipment is placed in service.


## Income Tax Expense

In the third quarter 2005, we recorded income tax expense of $\$ 29$ million compared with income tax expense of $\$ 62$ million in the third quarter 2004 . The effective tax rate for the third quarter 2005 was $37.7 \%$ versus $38.0 \%$ in the third quarter 2004.

The 2005 third quarter effective tax rate of $37.7 \%$ was higher than the U.S. statutory tax rate of $35 \%$ primarily reflecting:

- Losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances.
- The geographical mix of income before taxes and the related tax rates in those jurisdictions.
- These impacts were partially offset by favorable audit and other tax return adjustments realized in the current quarter.

The 2004 third quarter effective tax rate of $38.0 \%$ was higher than the U.S. statutory tax rate of $35 \%$ primarily reflecting:

- Losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances.
- Partially offsetting this impact is the geographical mix of income before taxes and the related tax rates in those jurisdictions.

Our effective tax rate will change based on nonrecurring events as well as recurring factors including the geographical mix of income before taxes and the related tax rates in those jurisdictions. We anticipate that our effective tax rate for the fourth quarter will approximate $36 \%$ and our full year rate will be $9 \%$, which includes the benefit of the finalization of the 1996-1998 IRS audit recorded in the second quarter of 2005.

## Equity in Net Income of Unconsolidated Affiliates

Equity in net income of unconsolidated affiliates of $\$ 23$ million in the third quarter 2005 decreased $\$ 39$ million from the third quarter 2004 reflecting:

- The absence of the $\$ 38$ million pension settlement gain from Fuji Xerox in the third quarter 2004.
- The absence of $\$ 1$ million of equity income from Integic Corporation. In first quarter 2005, we sold our entire equity interest in Integic Corporation.
- $\$ 1$ million increase due to our 25 percent share of Fuji Xerox's net income.


## Cumulative Effect of Change in Accounting Principle

We recorded an $\$ 8$ million after-tax ( $\$ 12$ million pre-tax), charge for cumulative effect of change in accounting principle related to the early adoption of FIN 47 . This change in accounting principle primarily impacted our facility lease agreements that include the requirement to restore the facility to its original condition at lease termination. On a prospective basis, this accounting change requires recognition of these costs over the lease term. Prior to this accounting change these costs were recognized at lease termination.

## Segment Operating Profit

| (in millions, except operating margin) | Three Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | Change |
| Operating Profit |  |  |  |
| Production | \$ 73 | \$ 105 | \$ (32) |
| Office | 189 | 182 | 7 |
| DMO | 18 | 4 | 14 |
| Other | (14) | (43) | 29 |
|  | - | - | - |
| Total Operating Profit | \$ 266 | \$ 248 | \$ 18 |
|  | $\longrightarrow$ | $\square$ | - |
| Operating Margin |  |  |  |
| Production | 6.9\% | 9.8\% | (2.9) pts |
| Office | 10.2\% | 10.0\% | 0.2 pts |
| DMO | 4.0\% | 1.0\% | 3.0 pts |
| Other | (3.4)\% | (10.1)\% | 6.7 pts |
|  | - | - | - |
| Total Operating Margin | 7.1\% | 6.7\% | 0.4 pts |

Total segment operating profit of \$266 million in the third quarter 2005 increased $\$ 18$ million from 2004. The third quarter 2005 operating margin increased $0.4-$ percentage points year-over-year.

## Production

Third quarter 2005 Production profit of $\$ 73$ million declined $\$ 32$ million from 2004. Operating profit margin declined 2.9-percentage points in the third quarter reflecting:

- Reduced gross margins impacted by product mix.
- SAG increased slightly as selling expense and bad debt increases, were only partially offset by improvements in G\&A.
- R,D\&E as a percent of revenue decreased year over year as we captured the benefits from our platform strategy to launch new technology.


## Office

Third quarter 2005 Office profit of $\$ 189$ million increased $\$ 7$ million from 2004. Operating profit margin increased 0.2-percentage points in the third quarter reflecting lower SAG, partially offset by lower gross margin impacted by mix and higher R,D\&E.

## DMO

Third quarter 2005 DMO profit of $\$ 18$ million increased $\$ 14$ million from 2004. Operating profit margin improved 3.0-percentage points in the third quarter. The $\$ 14$ million increase in profit reflects higher gross profit and lower bad debt expense.

## Other

Third quarter 2005 other operating loss of $\$ 14$ million improved $\$ 29$ million from the 2004 third quarter primarily reflecting:

- Lower non-financing interest expense of $\$ 36$ million.
- $\$ 20$ million improvement from aggregate currency gains and losses.
- Higher interest income of $\$ 4$ million.
- The positives items were partially offset by the absence of the $\$ 38$ million pension settlement gain from Fuji Xerox in the third quarter 2004.


## Capital Resources and Liquidity

## Cash Flow Analysis

The following table summarizes our cash flows for the three months ended September 30, 2005 and 2004:

|  | Three Months Ended September, 30 |  |  |
| :---: | :---: | :---: | :---: |
| (in millions) | 2005 | 2004 | Amount Change |
| Net cash provided by operating activities | \$ 162 | \$ 435 | \$ (273) |
| Net cash used in investing activities | (70) | (18) | (52) |
| Net cash (used in) provided by financing activities | (660) | 416 | $(1,076)$ |
| Effect of exchange rate changes | 1 | 20 | (19) |
| (Decrease) increase in cash and cash equivalents | (567) | 853 | $(1,420)$ |
| Cash and cash equivalents at beginning of period | 1,912 | 2,542 | (630) |
| Cash and cash equivalents at end of period | \$1,345 | \$3,395 | \$ 2,050 ) |
| Short-term investments | 235 | - | 235 |
| Total Cash, cash equivalents and Short-term investments | \$1,580 | \$3,395 | \$(1,815) |

## Cash Flows from Operating Activities

Net cash provided by operating activities of $\$ 162$ million in the third quarter 2005 decreased $\$ 273$ million from third quarter 2004 reflecting the following:

- $\$ 100$ million decrease due to year-over-year increases in other current and long-term assets.
- $\quad \$ 96$ million decrease due to growth in accounts receivable which resulted from equipment sales growth, particularly in low-end printer devices, as well as cyclical timing of collections in the DMO segment.
- $\quad \$ 67$ million decrease due to growth in inventory, primarily in the Office segment, to support anticipated future demand for the recently launched products.


## Cash Flows from Investing Activities

Net cash used in investing activities of $\$ 70$ million in the third quarter 2005 increased $\$ 52$ million from third quarter 2004 reflecting the following:

- $\$ 46$ million increase in cash usage related to net purchases of Short-term investments which are intended to increase our return on available cash.
- $\quad \$ 19$ million increase in cash usage from capital expenditures.
- $\quad \$ 14$ million increase in cash provided by net reductions of escrow and other restricted investments primarily as a result of releases of restricted cash on our secured debt arrangements.


## Cash Flows from Financing Activities

Net cash used in financing activities was $\$ 660$ million in the third quarter 2005 compared to a $\$ 416$ million cash source in the third quarter 2004 . The $\$ 1,076$ million change reflects the following:

- $\quad \$ 750$ million lower proceeds from other debt resulting from the third quarter 2004 issuance of senior notes due in 2011.
- $\quad \$ 432$ million increase in net payments on secured borrowings.
- $\$ 92$ million decrease in payments on term and other debt. In third quarter 2005 we had repayments of $\$ 129$ million primarily from the early redemption of unsecured debt maturities, as compared to $\$ 221$ million of repayments in the third quarter 2004 from scheduled debt maturities.
- $\quad \$ 12$ million decrease in dividends paid to minority shareholders.


## Customer Financing Activities and Debt

The following table compares finance receivables to financing-related debt as of September 30, 2005:

| (in millions) | FinanceReceivables |  | $\begin{gathered} \text { Secured } \\ \text { Debt } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Finance Receivables Encumbered by Loans ${ }^{(1)}$ : |  |  |  |
| GE Loans - U.S. | \$ | 1,941 | \$1,765 |
| GE Loans - Canada |  | 315 | 231 |
| GE Loans - U.K. |  | 644 | 605 |
| Total GE encumbered finance receivables, net |  | 2,900 | 2,601 |
| Merrill Lynch Loan - France |  | 405 | 326 |
| DLL-Netherlands ${ }^{(2)}$ |  | 239 | 205 |
|  |  |  |  |
| Total encumbered finance receivables, net | \$ | 3,544 | \$3,132 |
|  |  |  |  |
| Unencumbered finance receivables, net ${ }^{(3)}$ | \$ | 4,231 |  |
|  |  |  |  |
| Total Finance Receivables, net ${ }^{(4)}$ | \$ | 7,775 |  |

(1) Encumbered finance receivables represent the book value of finance receivables that secure each of the indicated loans.
(2) At the end of the third quarter 2005, we repaid $\$ 120$ million of secured debt through a transaction with our DLL Joint Venture to purchase DLL's parent's $51 \%$ ownership interest in the Belgium and Spain leasing operations.
(3) In the third quarter of 2005, we repaid our Asset-Backed Notes in France of $\$ 47$ million. As a result, the related finance receivables are classified within Unencumbered finance receivables, net as of September 30, 2005.
(4) Includes (i) billed portion of finance receivables, net (ii) finance receivables, net and (iii) finance receivables due after one year, net as included in the Condensed Consolidated Balance Sheets as of September 30, 2005.

During the third quarter 2005 we:

- Originated loans secured primarily by finance receivables generating cash proceeds of $\$ 36$ million.
- Repaid loans secured primarily by finance receivables of $\$ 560$ million. At the end of the third quarter 2005, we repaid $\$ 120$ million of secured debt through a transaction with our DLL Joint Venture to purchase DLL's parent's 51\% ownership interest in the Belgium and Spain leasing operations, which were previously sold to the joint venture in the fourth quarter of 2003. In connection with the purchase, the secured borrowings to DLL's parent in these operations were repaid and the related finance receivables are no longer encumbered. Other than the repayment of the secured debt, the effects from this transaction are immaterial.

As of September 30, 2005, 46\% of total finance receivables were encumbered as compared to 59\% at December 31, 2004.

Our debt maturities for the remainder of 2005 and 2006 by quarter, 2007 through 2009 by year, and thereafter are as follows:

|  | Bonds/ Bank Loans /Other |  | Secured by Finance Receivables |  | Total Debt |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fourth Quarter | \$ | 39 | \$ | 374 | \$ | 413 |
|  |  |  |  |  |  |  |
| 2005 |  | 39 |  | 374 |  | 413 |
| First Quarter |  | 11 |  | 303 |  | 314 |
| Second Quarter |  | 16 |  | 269 |  | 285 |
| Third Quarter |  | 7 |  | 235 |  | 242 |
| Fourth Quarter |  | 4 |  | 200 |  | 204 |
|  |  | - |  | - |  |  |
| 2006 |  | 38 |  | 1,007 |  | 1,045 |
| 2007 |  | 450 |  | 741 |  | 1,191 |
| 2008 |  | 336 |  | 934 |  | 1,270 |
| 2009 |  | 892 |  | 70 |  | 962 |
| Thereafter |  | 2,564 |  | 6 |  | 2,570 |
|  |  |  |  |  |  |  |
| Total | \$ | 4,319 | \$ | 3,132 | \$ | 7,451 |

Consistent with our objective to rebalance the level of secured and unsecured debt, we expect payments on secured loans will continue to exceed proceeds from new secured loans in the fourth quarter of 2005.

## Subsequent Event

The board of directors has authorized the repurchase of up to $\$ 500$ million of the company's common stock. The stock is expected to be repurchased over the next 12 months primarily through open-market purchases. Repurchases will be made in compliance with the Securities and Exchange Commission's Rule 10b-18, and are subject to market conditions as well as applicable legal and other considerations.

## Forward-Looking Statements

This release contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. These statements reflect management's current beliefs and expectations, and are subject to a number of factors that may cause actual results to differ materially. Information concerning these factors is included in the company's second quarter 2005 Form 10-Q filed with the SEC. The company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments.

## APPENDIX

## Xerox Corporation <br> Net Income per Common Share

(Dollars in millions, except per share data. Shares in thousands)

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Basic Earnings per Share: |  |  |  |  |  |  |  |  |
| Income from continuing operations before cumulative effect of change in accounting principle | \$ | 71 | \$ | 163 | \$ | 651 | \$ | 536 |
| Accrued dividends on: |  |  |  |  |  |  |  |  |
| Series B Convertible Preferred Stock, net |  | - |  | - |  | - |  | (16) |
| Series C Mandatory Convertible Preferred Stock |  | (14) |  | (14) |  | (43) |  | (43) |
| Adjusted income from continuing operations before cumulative effect of change in accounting principle |  | 57 |  | 149 |  | 608 |  | 477 |
| Income from discontinued operations, net |  | - |  | - |  | 53 |  | 83 |
| Cumulative effect of change in accounting principle, net |  | (8) |  | - |  | (8) |  | - |
| Adjusted net income available to common shareholders | \$ | 49 | \$ | 149 | \$ | 653 | \$ | 560 |
|  |  |  |  |  |  |  |  |  |
| Weighted Average Common Shares Outstanding |  | 961,553 |  | 41,078 |  | 60,249 |  | 19,066 |
| Basic Earnings per Share |  |  |  |  |  |  |  |  |
| Earnings from continuing operations | \$ | 0.06 | \$ | 0.18 | \$ | 0.63 | \$ | 0.58 |
| Earnings from discontinued operations |  | - |  | - |  | 0.06 |  | 0.10 |
| Loss from cumulative effect of change in accounting principle |  | (0.01) |  | - |  | (0.01) |  | - |
|  |  |  |  |  |  |  |  |  |
| Basic Earnings per Share | \$ | 0.05 | \$ | 0.18 | \$ | 0.68 | \$ | 0.68 |
|  |  |  |  |  |  |  |  |  |
| Diluted Earnings per Share: |  |  |  |  |  |  |  |  |
| Income from continuing operations before cumulative effect of change in accounting principle | \$ | 71 | \$ | 163 | \$ | 651 | \$ | 536 |
| ESOP expense adjustment, net |  | - |  | - |  | - |  | (6) |
| Accrued dividends on Series C Mandatory Convertible Preferred Stock |  | (14) |  | (14) |  | - |  | (43) |
| Interest on Convertible Securities (1), net |  | - |  | 14 |  | 1 |  | 41 |
|  |  | - |  | - |  | - |  | - |
| Adjusted income from continuing operations before cumulative effect of change in accounting principle |  | 57 |  | 163 |  | 652 |  | 528 |
| Income from discontinued operations, net |  | - |  | - |  | 53 |  | 83 |
| Cumulative effect of change in accounting principle, net |  | (8) |  | - |  | (8) |  | - |
| Adjusted net income available to common shareholders | \$ | 49 | \$ | 163 | \$ | 697 | \$ | 611 |
|  |  |  |  |  |  |  |  |  |
| Weighted Average Common Shares Outstanding |  | 91,553 |  | 41,078 |  | 60,249 |  | 19,066 |
| Common Shares Issuable with respect to: |  |  |  |  |  |  |  |  |
| Stock options and restricted stock |  | 10,999 |  | 12,927 |  | 11,380 |  | 13,841 |
| Series B Convertible Preferred Stock |  | - |  | - |  | - |  | 22,567 |
| Series C Mandatory Convertible Preferred Stock |  | - |  | - |  | 74,797 |  | - |
| Convertible securities (1) |  | - |  | 15,417 |  | 1,992 |  | 15,417 |
| Adjusted Weighted Average Common Shares Outstanding |  | 72,552 |  | 69,422 |  | 48,418 |  | 70,891 |
| Diluted Earnings per Share |  |  |  |  |  |  |  |  |
| Earnings from continuing operations | \$ | 0.06 | \$ | 0.17 | \$ | 0.62 | \$ | 0.55 |
| Earnings from discontinued operations |  | - |  | - |  | 0.05 |  | 0.08 |
| Loss from cumulative effect of change in accounting principle |  | (0.01) |  | - |  | (0.01) |  | - |
| Diluted Earnings per Share | \$ | 0.05 | \$ | 0.17 | \$ | 0.66 | \$ | 0.63 |

(1) The 2004 convertible securities amount primarily consisted of the convertible liability to Xerox Capital Trust II which is described in Note 10 to our 2004 financial statements included in the 2004 Form 10-K.

## APPENDIX II

## Xerox Corporation Reconciliation of Prior Period Segment Profit

Following is a summary of the changes discussed in the Segment Revenue and Profit table of this document. The tables below illustrate the impact of these changes on segment quarterly operating profit for 2004 (in millions):

|  | As reported segment quarterly operating profit for 2004 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Profit | Mar. 31 |  | June 30 |  | Sept. 30 |  | Dec. 31 |  | Total |  |
| Production | \$ | 78 | \$ | 90 | \$ | 58 | \$ | 162 | \$ | 388 |
| Office |  | 161 |  | 199 |  | 182 |  | 256 |  | 798 |
| DMO |  | 22 |  | 8 |  | 6 |  | 7 |  | 43 |
| Other |  | (23) |  | 35 |  | 2 |  | (43) |  | (29) |
| Total | \$ | 238 | \$ | 332 | \$ | 248 | \$ | 382 | \$ | 1,200 |


|  | Impact of changes on segment quarterly operating profit for 2004 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Profit | Mar. 31 | June 30 |  | Sept. 30 |  | Dec. 31 |  | Total |  |
| Production | \$ 4 | \$ | 32 | \$ | 47 | \$ | 40 | \$ | 123 |
| Office | 8 |  | (12) |  | - |  | (15) |  | (19) |
| DMO | (3) |  | (2) |  | (2) |  | (1) |  | (8) |
| Other | (9) |  | (18) |  | (45) |  | (24) |  | (96) |
| Total | \$ - | \$ | - | \$ | - | \$ | - | \$ | - |
|  | Reclassified segment quarterly operating profit for 2004 |  |  |  |  |  |  |  |  |
| Operating Profit | Mar. 31 | June 30 |  | Sept. 30 |  | Dec. 31 |  | Total |  |
| Production | \$ 82 | \$ | 122 | \$ | 105 | \$ | 202 | \$ | 511 |
| Office | 169 |  | 187 |  | 182 |  | 241 |  | 779 |
| DMO | 19 |  | 6 |  | 4 |  | 6 |  | 35 |
| Other | (32) |  | 17 |  | (43) |  | (67) |  | (125) |
| Total | \$ 238 | \$ | 332 | \$ | 248 | \$ | 382 | \$ | 1,200 |

## APPENDIX III

Xerox Corporation
Effect of Sustaining Engineering on

## Prior Period and Current Period Results

| (in millions) | 2004 |  |  |  |  | 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | YTD | Q1 | Q2 | Q3 | YTD |
| Total Sustaining Engineering (SE) | \$ 29 | \$ 41 | \$ 45 | \$ 38 | \$ 153 | \$ 42 | \$ 54 | \$ 46 | \$ 142 |
| Gross Margin \% (with SE) | 39.8\% | 41.3\% | 41.3\% | 40.1\% | 40.6\% | 40.7\% | 39.0\% | 40.1\% | 39.9\% |
| Gross Margin \% (w/o SE) | 40.6\% | 42.4\% | 42.5\% | 40.9\% | 41.6\% | 41.8\% | 40.4\% | 41.3\% | 41.2\% |
| R\&D \% revenue (w/o SE) | 5.0\% | 4.9\% | 5.1\% | 4.4\% | 4.8\% | 4.9\% | 4.8\% | 5.2\% | 5.0\% |
| R,D\&E \% revenue (with SE) | 5.8\% | 5.9\% | 6.3\% | 5.3\% | 5.8\% | 6.0\% | 6.2\% | 6.4\% | 6.2\% |

## Non-GAAP Financial Measures

One of the significant tools that management utilizes in evaluating the Company's past performance and allocating resources for the future periods is the measurement of the Company's financial performance against the original earnings guidance. In particular, management believes that the most comparable way to evaluate the Company's performance for this limited purpose is to exclude significant unanticipated items and events that did not form the basis of such original earnings guidance. Consequently, management has presented a financial measure of earnings per share ("Adjusted Earnings" and "Adjusted EPS") that constitutes a non-GAAP financial measure, as defined in the SEC rules, that excludes the effects of items and events that are significant and unanticipated, which in the periods presented are one or more of the following: (1) the restructuring charges previously announced in 2005, and (2) the following other charges previously disclosed in the Company Form 8-K dated October 5, 2005: litigation, losses from Hurricane Katrina, EU Directive and accounting change. Management believes that these non-GAAP financial measures provide investors with additional and useful information by providing them with an insight into one of the significant tools that management uses to evaluate the Company's past performance and allocating resources for the future periods. A reconciliation of these non-GAAP financial measures and the most directly comparable financial measures calculated and presented in accordance with generally accepted accounting principles is set forth below:

| (in millions, except earnings per share) | Q3 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Net Income |  | Diluted EPS |  |
| Adjusted Earnings | \$ | 188 | \$ | 0.18 |
| Restructuring Charges |  | (11) |  | (0.01) |
| Hurricane Katrina Loss |  | (9) |  | (0.01) |
| Litigation Matters |  | (79) |  | (0.08) |
| EU Waste Directive |  | (18) |  | (0.02) |
| Accounting Change |  | (8) |  | (0.01) |
| As Reported | \$ | 63 | \$ | 0.05 |

NOTE TO THE EDITORS: This release contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. These statements reflect management's current beliefs and expectations, and are subject to a number of factors that may cause actual results to differ materially. Information concerning these factors is included in the company's second quarter 2005 Form 10-Q filed with the SEC. The company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments.

For more information about Xerox and to receive its RSS news feed, visit www.xerox.com/news. XEROX ${ }^{\circledR}$ is a trademark of XEROX CORPORATION.

## XEROX INITIATES \$500 MILLION SHARE REPURCHASE PROGRAM

STAMFORD, Conn., Oct. 21, 2005 - Xerox Corporation (NYSE: XRX) announced today that its board of directors has authorized the repurchase of up to $\$ 500$ million of the company's common stock.
"Xerox's strong financial and operating performance provides the opportunity to repurchase shares of our stock while continuing to make strategic investments in growing the business," said Lawrence A. Zimmerman, Xerox senior vice president and chief financial officer. "This action represents a major milestone in Xerox's well executed strategy to deliver increased returns to our shareholders."

In its earnings report released today, Xerox said it closed the third quarter with a cash and short-term investments balance of $\$ 1.6$ billion. Debt was down $\$ 3.3$ billion year over year. Through the third quarter of this year, the company has generated close to $\$ 800$ million in operating cash flow.

Xerox expects to repurchase stock over the next 12 months primarily through open-market purchases. Repurchases will be made in compliance with the Securities and Exchange Commission's Rule 10b-18, and are subject to market conditions as well as applicable legal and other considerations.
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NOTE TO EDITORS: This release contains forward-looking statements as defined in the Private Securities Litigation Reform Act. These statements reflect management's current beliefs and expectations, and are subject to risks, uncertainties and assumptions. Should one or more of these risks and uncertainties materialize, or should underlying assumptions prove incorrect, actual results may differ materially from those described in such statements. Information concerning certain factors that could cause actual results to differ materially is included in the company's second-quarter 2005 Form 10- Q filed with the SEC. The company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments.

